

SGX-Listed Sapphire Announces Board Changes Ahead of Completion of HKICIM's Proposed Acquisition of 28%-Stake

Singapore, 15 December 2017 – SGX Mainboard-listed Sapphire Corporation Limited (“Sapphire” or the “Group”) announces changes in its Board of Directors as part of a planned leadership transition, ahead of completion of the proposed acquisition of a 27.97%-stake in Sapphire by Hong Kong International Construction Investment Management Group Co., Limited (“HKICIM”).

Mr Teh Wing Kwan, Sapphire’s Group Chief Executive Officer (“CEO”) and Managing Director, has been re-designated as Non-Independent Non-Executive Director. Ms Wang Heng, a co-founder of Ranken Railway Construction Group Co., Ltd (“Ranken”) – Sapphire’s China-based rail engineering subsidiary – has been re-designated as Executive Director and CEO.

Mr Lim Jun Xiong Steven, Mr Fong Heng Boo, Mr Tao Yeoh Chi, Mr Yang Jian and Mdm Cheung Kam Wa will also relinquish their directorships.

Sapphire announced on 13 November that the board would voluntarily step down upon completion of a proposed shares swap deal between HKICIM and two of Sapphire’s largest shareholders. Upon completion of the transaction, HKICIM (a property development arm of China conglomerate HNA Group Co., Ltd. and listed on the Stock Exchange of Hong Kong Limited), through its wholly-owned subsidiary, Forestar Assets Limited, – will emerge as Sapphire’s single-largest shareholder.

Mr Teh said, “While strong corporate fundamentals have been laid for Sapphire, it is time for a new leadership with deep engineering background to take Ranken to the next level. Ms Wang Heng has significant operational experience and she will help Ranken to gain scale and efficiency, which is becoming increasingly important in the industry.”

Ms Wang said, “I would like to thank Mr Teh for recommending me to the Board as the new CEO. Having been involved in the business of Ranken for almost twenty years, I look forward to building on the strong foundation that Mr Teh and his team have laid for Sapphire.”

Upon his appointment as Group CEO in October 2013, Mr Teh had initiated a major restructuring exercise and launched a corporate transformation that saw Sapphire divest loss-making entities and acquire Ranken, which is now the Group’s core revenue driver. Mr Teh will continue to provide guidance to the Group as Non-Executive Director.

As of now, Ranken has a RMB 3.4 billion (S\$702 million) order book. Sapphire also reported improvements in financial performance, cash flows position and net assets for the latest quarter ended 30 September 2017.

The Group will announce other changes to the board and related committees in due course.

***** End of Press Release *****

Issued on behalf of the Company by WeR1 Consultants Pte Ltd:

Media & Investor Contact Information

WeR1 Consultants Pte Ltd

3 Phillip Street, #12-01

Royal Group Building

Singapore 048693

Tel: (65) 6737 4844 | Fax: (65) 6737 4944

Grace Yew – graceyew@wer1.net

Lai Kwok Kin – laikkin@wer1.net

About Sapphire Corporation Limited

Listed on the Singapore Exchange since 1999, Sapphire has undergone a major restructuring exercise and corporate transformation over the last three years.

On 1 October 2015, Sapphire successfully completed the acquisition of China-based Engineering, Procurement and Construction (“EPC”) business, Ranken Infrastructure Limited (“Ranken”) as part of its corporate turnaround strategy. Founded in 1998, based in Beijing and Chengdu, Ranken is now China’s second-largest privately-owned integrated rail transport infrastructure construction group and the only private operator in China which has obtained the prestigious full AAA-certification for design, construction and project consultation in the rail sector. Ranken’s clients are mostly state-owned enterprises (“SOE”) and Fortune-500 companies in China, with track records in emerging markets such as Bangladesh and India.

Sapphire owns a 19% stake in the capital of Mancala Holdings Pty Ltd (“Mancala Australia”), a specialist mining services company based in Australia that provides raise-bore, shaft excavation, engineering services and other mining services.